

PMI-PBA: Professional In Business Analysis

Course Code: PMI-PBA

Duration: 5 days

Instructor-led Training (ILT) | Virtual Instructor-led Training (VILT)

OVERVIEW

Process works PBA (professional in Business Analysis) Training course provides an overview to the PMI's guide to Business Analysis and additional topics related to Business Analysis that are typically part of the examination curriculum.

Course lectures are supplemented with hand-outs and additional information for self-study, study tips, list of relevant books etc.

SKILLS COVERED

After the completion of the course, the participants would be able to:

- Understand business analysis, value of business analysis and common vocabulary.
- Understand relationship between products and projects, products and project Life cycles, and how business analysis supports portfolio, program and project management
- Understand the role of the business analyst.
- Understand the six process groups, six knowledge areas and thirty-five processes of business analysis and their mappings as described in the PMIs Guide to Business Analysis.
- Learn about the key business analysis processes of Needs Assessment, Stakeholder Engagement, Elicitation, Analysis, Traceability and Monitoring and Solution Evaluation.

- Understand the code of ethics for Business Analysts and its application to business analysis.
- Understand the PBA certification process.
- Fulfil the eligibility criteria to take the PBA certification exam.

WHO SHOULD ATTEND?

- Business Analysts
- Systems Analysts
- Project Managers
- Product Managers
- Anyone who is responsible for performing business analysis work
- Those aspiring to be PBA certified

PREREQUISITES

There are no prerequisites required to attend this course.

MODULES

Module 1: Introduction

- Getting to know the participants
- Introduction to PBA certification application process

Module 2: Business Analysis Framework and Test on business analysis framework

- What is business analysis? Value of business analysis
- Common vocabulary
- Relationship between products and projects, Products and project Life cycles
- Role of business analyst
- How business analysis supports portfolio, program and project management?
- Business analysis process groups
 - Defining and Aligning

- Initiating
- Planning
- Executing
- Monitoring & Controlling
- Releasing

Module 3: Need Assessment Knowledge Area with Test on Need Assessment (7 processes)

- Identify Problem or Opportunity
- Assess Current State
- Determine Future State
- Determine Viable Options and Provide Recommendation
- Facilitate Product Roadmap Development
- Assemble Business Case
- Support Charter Development

Module 4: Stakeholder Engagement Knowledge Area (7 processes)

- Identify Stakeholders
- Conduct Stakeholder Analysis
- Determine Stakeholder Engagement and Communication

Module 5: Stakeholder Engagement Knowledge Area with Test on Stakeholder

- Engagement (contd.)
- Conduct Business Analysis Planning
- Prepare for Transition to Future State
- Manage Stakeholder Engagement and Communication
- Assess Business Analysis Performance

Module 6: Elicitation Knowledge Area with Test on Elicitation (4 processes)

- Determine Elicitation Approach
- Prepare for Elicitation
- Conduct Elicitation
- Confirm Elicitation Results

Module 7: Analysis Knowledge Area with Test on Analysis (9 processes)

- Determine Analysis Approach
- Create and Analyze Models
- Define and Elaborate Requirements
- Define Acceptance Criteria
- Verify Requirements
- Validate Requirements
- Prioritize Requirements and Other Product Information
- Identify and Analyze Product Risks
- Assess Product Design Options

Module 8: Traceability and Monitoring Knowledge Area with Test on Traceability and Monitoring (4 processes)

- Determine Traceability and Monitoring Approach
- Establish Relationships and Dependencies
- Select and Approve Requirements
- Manage Changes to Requirements and Other Product Information

Module 9: Solution Evaluation Knowledge Area with Test on Solution Evaluation (4 processes)

- Evaluate Solution Performance
- Determine Solution Evaluation Approach
- Evaluate Acceptance Results and Address Defects
- Obtain Solution Acceptance for Release

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